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16 March 1967

MEMORANDUM FOR: Acting Deputy Director for Intelligence

SUBJECT : Office Comments on "Comments on IG Survey"

OBI

Comments acceptable as stated; no revisions proposed.

ORR

Approve revised recommendations; support proposal to create Collection Guidance Advisory Group; no revisions proposed.

OCI

Strong reservation on para (b) (2) of revised Recommendation No. 1, which "recommends in favorable terms" consideration of a proposal that DCID 1/2 define geographic areas which do not warrant intelligence collection. If such a proposal were adopted in re-writing DCID 1/2, OCI's ability--and that of the Agency--to respond affirmatively to problems and questions worldwide would be seriously affected.

BCC comment: The language of the revised recommendation reads "In preparing the revisions, the committee should consider the desirability of the following:...(2) That DCID No. 1/2 appropriately define those subjects and geographic areas to which normal and continuing intelligence collection and research are applicable, and those which do not warrant the development or allocation of intelligence resources." I did not construe this as a recommendation in favorable terms. However, to meet the OCI reservation, I propose to return to the language of the original recommendation ("...other subjects of proper concern to intelligence which do not affect our national survival.") and drop the mention of geographic areas in the revised recommendation and in the comments.

DCS

Collectors are not represented on CGAG, but only subject to being invited to attend Group meetings "as appropriate."  
"The collector's input to the Group's recommendations should be more positive than that implied by the present wording."

BCC comment: The membership of the proposed Advisory Group--FMEAC, OBI, OCI, ORR, ONE, OSI--reflects the fact that the point of departure for most of the problems of collection guidance of concern to DDI and DDS&T management start with what the producing offices think they want, how they go about getting it, and what role CGS has to play in this. DCS and FBIS as collectors and OCR and IAS as processors obviously are very important, their presence at Group meetings may be needed often, but I don't think they should be members of the Group, at least at the outset. If experience suggests otherwise, changes can be made.

25X1A

BCC comment: No, for reasons given above.

DIE

a) Who does CGAG advise, the DDI or Chief, CGS?

BCC comment: It meets under the chairmanship of Chief, CGS to advise him on problems arising in the collection guidance process. Action: the following words (underlined) added to paragraph 2 of restatement--"...established for the advice and under the chairmanship of..."

b) In various recommendations, rather than direct Chief, CGS to take action "in collaboration with the CGAG," the charge should be placed on Chief, CGS alone.

BCC comment: There's no doubt from the language where the responsibility lies: it is Chief, DGS who is directed to act. I think it is important in terms of the politics of the problem, both between DDS&T and DDI and between the producing offices and CGS, that the idea of collaborative action in problem solving be retained. I recommend no change in wording. I have explained this in a conversation with  subsequent to receiving his memo and he agrees.

25X1A9a

c) In addition to periodic meetings between FI Staff and CGS as suggested in restatement of No. 9, personnel exchanges should take place on a two-year tour basis.

BCC comment: <sup>25X1A9a</sup> [ ] also feels that a personnel exchange program should be considered. He proposed making the restatement paragraph 1 and adding a para 2 along these lines: "The Chief, CGS and the Chief, FI Staff consider long-term rotation of officers between the REB and the HRB." I propose to add such a paragraph.

d) A matter worth exploring is the desirability of separating the two essentially independent functions performed by CGS: (1) guiding collectors, and (2) supporting the CIA Member of USIB and USIB associated activities.

BCC comment: <sup>25X1A9a</sup> [ ] adds, "This need not be an issue in the present exercise." I agree. However, you may want to ask <sup>25X1A9a</sup> [ ] to elaborate what he has in mind and how it might work.

OCR

a) OCR should be represented on CGAG.

BCC comment: See comment under DCS above.

b) CGS should be manned by personnel from producing offices rotating in on a two-year basis, the staffing to be handled by the DDI Career Service Board. Reason: to prevent staff officers from becoming separated from line production problems.

BCC comment: Something for Chief, CGS and CGAG to consider, maybe, but not a part of the present exercise.

c) Re No. 13, initiation of collection guides should not rest solely with Chief, CGS.

BCC comment: Wording revised to read "...direct Chief, CGS, in collaboration with CGAG, to undertake (vice initiate) the preparation of collection guides as needed..."

IAS

No suggestions for revision.

CGS

No suggestions for revision.

25X1A9a